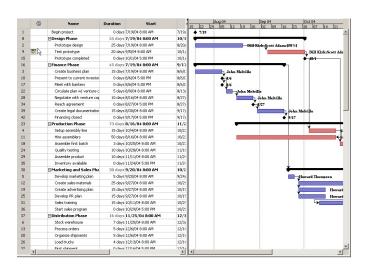


MS Project for Project Managers

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NC DIT – Transportation Enterprise
Business Services – PC Training

What is MS Project and how can it help me?

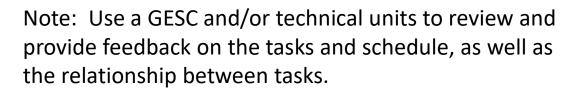


- A road map: who needs to do what and when
- Know what tasks are coming up, in progress and completed
- Understand how tasks relate to each other
- Helps to identify risks
- Overall timeline/phases/specific tasks
- Schedule impacts from accelerated or delayed tasks

Helps PM (and Team) manage scope, schedule and risks

When is a project plan needed and who creates it?

- Every project should have a project plan (regardless of size)
- The firm creates the plan in consultation with PM and Project Team
- PM is responsible for approving initial plan and keeping the plan current
- Use global settings & template



PM is Responsible

What info should be included in a project plan?

Tasks, Milestones & Deliverables

Start and End Dates

Duration

Predecessors & Successors

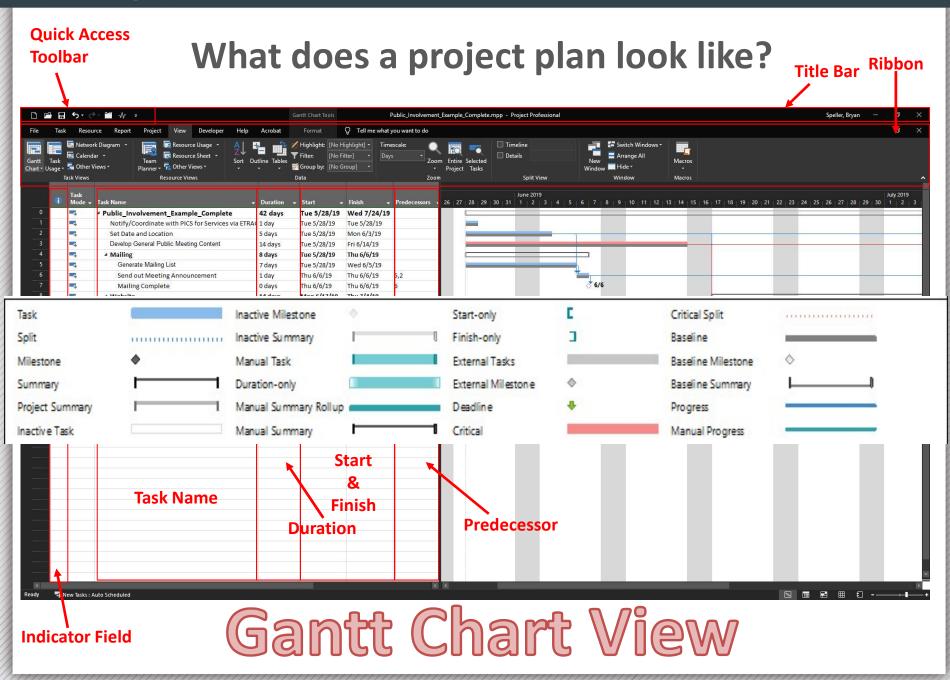
- Relationship Types (concurrent and sequential tasks)
- Dependencies

Critical Path

Baseline

Assignments

ncdot.gov



As a PM, what should I look for in a project plan?

Scope (what and who)

- All tasks are included, including deliverables and key milestones?
- Are all tasks needed?
- Are any tasks missing based on the context of the project?
- Are the task leads identified? (PM, Firm, GESC, Technical Unit, etc.)

Schedule (when)

- Is the schedule acceptable?
 - Is order of tasks is the most efficient? (desired schedule)
 - Does the schedule consider resource availability (realistic)?
- Are the dependencies between tasks are appropriately linked (and triggers for activities are included)
- Is the amount of float included in the project schedule sufficient or overkill?
- Is the schedule current?

What do I do with my MS Project Plan?

Monthly Meetings

- Use in monthly meeting with firm to:
 - assess progress
 - identify issues and risks
 - hold task leads accountable for keeping project on schedule

Coordinate

 Coordinate schedule with the technical units/firms to clearly communicate expectations and maintain sense of urgency

Identify

• Identify potential risks and work with Project Team to incorporate risk management strategies to maintain scope and schedule

Manage

Manage how and when the project plan is updated

What questions should I ask to keep the project moving?

Sample questions:

- How early can we start this task?
- Does this task depend on any other task or deliverable to enable it to begin?
- Are all these tasks absolutely required?
- Do we really need this task? Do we need it at this point in the process? Is it more than what is needed to make decisions at this point in the project development process?
- What are the risks if we started this sooner? What would the tradeoffs be?
- What if we did this instead of that? Does it save us time overall?
- Are there any issues or risks that should be accounted for in the plan?